



# ULI Community Action Grants

## Summary of CAG Winners FY05-10

#	WINNERS	FY	Rd	PROJECT TITLE	DESCRIPTION	AWARD AMOUNT
1	City of Colorado Springs*	05	1	North Nevada Avenue Corridor Visioning	The City of Colorado Springs, in partnership with the Urban Renewal Authority, the University of Colorado, and various private sector representatives prepared a redevelopment plan for North Nevada Avenue, an area designated for high tech/innovation and high quality urban renewal.	\$10,483
2	ULI Idaho*	05	1	"Consequences of Residential Infill on Existing Neighborhoods in Treasure Valley"	ULI Idaho and Smart Growth Idaho are conducting a study entitled "Consequences of Residential Infill Development on Existing Neighborhoods in Treasure Valley." The team aims to determine whether the public aversion to infill projects is based on fact or myth. The findings of the study will be presented at state and regional smart growth forums.	\$20,000
3	ULI Minnesota*	05	1	Regional Council on Mayors	ULI Minnesota, the Local Initiative Support Corporation, the University of Minnesota and Target established a successful and ongoing forum for mayors and ULI members to exchange ideas, advice and expertise.	\$40,000
4	ULI New York*	05	1	Documentary Video: "Going!"	ULI New York collaborated with students from Stuyvesant High School to create a documentary video on the relationship between transportation systems and quality of life in the Tribeca neighborhood.	\$18,540
5	ULI San Francisco*	05	1	Bay Area Public Officials Leadership Forum	ULI San Francisco conducted a two-day leadership forum to foster dialogue between ULI members and public officials. The curriculum included such topics as leadership techniques, development economics, and infrastructure financing and public involvement.	\$19,500
6	ULI Washington*	05	1	Public and Private Partnerships	ULI Washington is in the process of holding a series of TAPs to identify common issues faced by the not-for-profit and for-profit development, and to foster relationships and redevelopment in the region's emerging neighborhoods.	\$15,000
7	ULI Charlotte*	05	2	An Educational Initiative for Elected Leaders on Large-Scale, Mixed-Use Developments	With matching funds from the Knight Foundation, ULI Charlotte teamed up with UNC Charlotte to educate locally elected leaders about applying smart growth principles to large-scale, mixed-use development in rural counties surrounding Charlotte. The grant funded a symposium where community leaders presented and discussed problems and best practices with practitioners and experts. UNC students analyzed the symposium results and produced a written summary.	\$35,000
8	ULI Northern New Jersey*	05	2	Structured Parking & Public Transit	ULINNJ partnered with the New Jersey Institute of Technology to develop a financial feasibility analysis, four case studies, and funding strategies that support the financing and construction of structured parking around transit.	\$20,000
9	ULI Seattle*	05	2	Developing a Public Open Space Network for the City of Seattle	This grant supported the development of a comprehensive, interconnected public open space network for the City of Seattle. The program included data gathering, visioning charrettes and implementation strategies. ULI Seattle partnered with the University of Washington on this project.	\$20,000

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10	ULI South Carolina*	05	2	Implementation of the Quality Growth Recommendations	The CAG supported the implementation of the Quality Growth recommendations developed by a ULI-sponsored statewide committee. Implementation activities included meetings with key state and local leaders and interest groups, conference presentations, media outreach, the monitoring of legislation related to growth, and media outreach. Matching funds were provided by two university partners.	\$21,362
11	The Drachman Institute*	06	1	Red Wing Ranch Project	In response to increasing pressure on local ranch owners to subdivide, the Drachman Institute at the University of Arizona used the Red Wing Ranch Project to create a better development model for the region. Faculty members and students researched, planned, and designed a sustainable, self-sufficient community on the site of the donated 12,000-acre ranch, preserving open space and scenic vistas.	\$31,084
12	ULI North Texas*	06	1	Expanding Vision North Texas	As a follow-up to ULI North Texas' <i>Reality Check</i> , the District Council broadened involvement and built support for regional action by developing a subregional workshop template. Exercises and workshops engaged targeted groups of stakeholders and regional leaders, considered growth scenarios, created preferred development patterns, and contributed to the Vision North Texas Greenprinting Initiative.	\$25,000
13	ULI OR/SW Washington*	06	1	Two-Day Oregon Land Use Forum	ULI OR/SW Washington convened a 2-day conference in central Oregon during which a SWOT (strengths, weaknesses, opportunities, and treats) analysis was used to evaluate Oregon's existing land use system as well as Measure 37. A wide range of participants were invited, including public officials; individuals from the private, nonprofit, and academic sectors; and ULI Senior Resident Fellows.	\$35,000
14	Regional Plan Association*	06	1	Community Visioning & its Applicability to "New Immigrant" Neighborhoods	The Regional Plan Association held a community visioning exercise for a model disadvantaged, low-income, or "new immigrant" neighborhood that could benefit from the redevelopment of underused transit stations, affordable housing and resultant job opportunities. RPA also completed a study of a model market and analyzed several features of the selected neighborhood such as zoning, land use, housing, commercial demand, demographics and regional market opportunities.	\$40,000
15	ULI Atlanta*	06	2	TRACK Project to Build Support for the Atlanta Beltline Project	ULI Atlanta has developed TRACK (Target, Research, Acquire, Community, and Knowledge to build support for the Atlanta BeltLine Project by bringing together planners, developers and the community. The project will focus on building consensus for an early goal of the BeltLine—creation of a park where a quarry now operates—and will include a survey, public outreach and a final report.	\$28,000
16	New Century Transportation Foundation*	06	2	TOD in Colorado's Roaring Fork Valley : Barriers and Best Practices	The New Century Transportation Foundation will hold a workshop focused on transit-oriented development—its barriers and best practices—in Colorado's fast-growing Roaring Fork Valley. ULI members will be employed as speakers and facilitators at the workshop, which will also be attended by local property owners, developers, planners, elected officials and citizens. The project also includes a demonstration	\$20,000

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					project and white paper highlighting best practices, model policies and financial incentives.	
17	ULI Pittsburgh*	06	2	Strategies for the Reuse of Vacant Land in Underutilized Commercial Corridors	ULI Pittsburgh partnered with the Urban Redevelopment Authority of Pittsburgh and Carnegie Mellon University's Urban Lab program to address strategies for the reuse of vacant land in two underutilized, commercial corridors. The team included local ULI members and Philadelphia's ULI Inner City Advisers, who prepared feasibility studies focusing on the reuse potential of the vacant properties, which were informed by significant input from community charrettes.	\$24,500
18	ULI Richmond	06	2	Collaborative Thinking Among For-Profit and Non-Profit Developers	ULI Richmond will convene a forum for collaborative thinking among for-profit and nonprofit developers, which will build upon an earlier partnership with Local Initiative Support Corporation Richmond, and their counterparts in Chicago. The forum will include roundtable discussions, breakout sessions, examples of successful collaborations, and a presentation by a ULI inner city adviser, to be followed by mobile workshops and publication of a report.	\$10,000
19	ULI Charlotte*	07	1	The Preservation and Provision of Affordable/Workforce Housing in the Charlotte Area	ULI Charlotte will work with their inner-city advisor, who leads the Charlotte Mecklenburg Housing Partnership, to create a long-term vision to guide the provision and preservation of affordable/workforce housing in the Charlotte area. A visioning session with hundreds of stakeholders and several follow-up workshops will build stronger relationships between the public, private, and nonprofit sectors, and lead to a better understanding of the tools, best practices, and partnerships that will be necessary to implement the vision.	\$25,000
20	ULI Chicago*	07	1	Plan Commissioner On-Line	ULI Chicago and the University of Illinois at Chicago will partner to develop and market Plan Commissioner On-Line, a virtual training program for planning commissioners throughout the Chicago region. The grant will fund a trial run of the program in one community, before it is offered region-wide. In addition, the CAG will fund a brochure to promote the program.	\$25,000
21	ULI London & ULI Birmingham*	07	1	Tax Increment Financing, Urban Regeneration & the UK	ULI London and ULI Birmingham held a workshop on Tax Incremental Financing and its application to urban regeneration projects in the UK. ULI experts presented detailed examples of how this tool has worked to revitalize key American cities, and representatives from Germany and the Netherlands shared their experience in value capture.	\$14,000

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22	ULI Orange County*	07	1	Land-Use Patterns & Public Health	ULI Orange County will explore the nexus between public health and land-use development patterns, and establish an alliance between the District Council and health and education professionals. This alliance will explore best practices during a series of conferences that will focus on Orange County but have broader applicability; results will be published in guide on ten ways to build healthier communities.	\$21,000
23	ULI Philadelphia*	07	1	Collingswood PATCO Station Project	ULI Philadelphia and the Borough of Collingswood, a suburb of Philadelphia in southern New Jersey, held an educational symposium and a subsequent public engagement forum to build consensus on the redevelopment of a nine-acre parcel surrounding the Collingswood PATCO station. The CAG also supported a community-based TOD guide.	\$20,000
24	ULI Sacramento	07	1	Developing a Unified Funding Strategy for Civic Infrastructure	To support implementation of the Sacramento Blueprint regional visioning effort, ULI Sacramento will work with a regional nonprofit, Valley Vision, to convene stakeholders to discuss and develop a unified funding strategy for civic infrastructure, such as arts, sports, scientific, and entertainment facilities. The CAG will also support an inventory of civic amenities, research on best practices and potential funding mechanisms.	\$20,000
25	ULI Colorado	07	2	Real Estate Developer Program for Women & Minorities	ULI Colorado will partner with the University of Denver and the City and County of Denver to expand the representation of women and minorities within the real estate development field through academic training at DU's Real Estate School, in combination with year-long, paid apprenticeships with private developers. A Speakers Series will bring nationally recognized developers to Denver to advance a better understanding of land use and engage this emerging network of women and minorities in the real estate field.	\$20,000
26	ULI Memphis*	07	2	Urban Design and Place Making	ULI Memphis and the University of Memphis will host four workshops to explore the role of urban design in creating quality of life and place around universities and other institutions. Each two-day workshop will incorporate a nationally known speaker and a mini-charrette about a particular urban design issue and its impact on local neighborhoods.	\$25,000

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27	ULI San Francisco*	07	2	UrbanMap	ULI San Francisco will design, market and launch new outreach features for its <i>UrbanMap</i> website to promote community dialogue about best land use practices. The new features will include a "Public Forum," where interested parties can exchange opinions on land use issues; "In the News," a repository of important news stories; and "Shared Insights," a real estate development blog. <i>UrbanMap</i> is a new website developed by ULI San Francisco that is the first online, comprehensive compilation of land use maps and reports for the Bay Area.	\$25,000
28	ULI Seattle*	07	2	Housing Our Future: A Model for Change	ULI Seattle and regional partners have organized to create a regional alliance of stakeholders and develop a model for increasing workforce housing production. The CAG will fund the first year of a three-year initiative that will raise awareness of the workforce housing crisis in Seattle, identify policy changes necessary to encourage construction of additional workforce housing, and provide support to several employers interested in implementing employer assisted housing.	\$25,000
29	ULI South Carolina*	07	2	ULI South Carolina Center for Sustainable Leadership	ULI South Carolina launched the <i>ULI South Carolina Center for Sustainable Leadership</i> in the fall 2007—a nine-month educational program to build leadership capacity on land use and sustainability issues. Each year the Center will sponsor a class of twenty student-leaders in three regions of the state. The curriculum will incorporate an abbreviated <i>Reality Check</i> exercise, <i>UrbanPlan</i> workshop, and leadership training. For the "final exam", each student will participate in a <i>ULI Technical Assistance Panel</i> .	\$25,000
30	ULI Arizona/ASU/LISC Phoenix*	08	1	Strategies for Building Livable Communities	Under the sponsorship of ULI Arizona, LISC Phoenix and ASU Stardust Center for Affordable Homes and the Family have partnered to develop a presentation toolkit and campaign strategy. The goal is to engage local residents, business groups, community organizations, and civic leaders in discussions about challenges presented by the population growth of metropolitan Phoenix, as well as realistic solutions and designs for building sustainable, affordable, and healthy neighborhoods. This grant will also support research on examples of livable communities in the Southwest, the creation of a speaker's bureau.	\$20,000

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31	ULI Colorado	08	1	ULI Colorado Grassroots Outreach Program	The ULI Colorado Grassroots Outreach (COGO) Committee, in partnership with the Colorado Tomorrow Alliance, is launching a long-term education and outreach campaign to increase public awareness of the tenets of responsible and sustainable growth. The campaign will serve as a model forum for starting community conversations about smart growth, its obstacles, and its values. ULI Colorado will train and coordinate a speaker's bureau who will meet with community groups and local stakeholders to facilitate discussion and understanding of TOD, open-space preservation, and compact development.	\$20,000
32	ULI Oregon/Southwest Washington	08	1	Transportation Infrastructure Funding Project	A collaborative effort between ULI OR/SW Washington and the Metro Regional Government will address the critical issue of infrastructure funding by laying the groundwork for adoption of a continuing regional infrastructure development plan. The program centers on community outreach at a regional scale with focused events, exercises, and a technical advisory panel. The goal will be to advance a shared understanding of the importance of funding transportation infrastructure, to explore innovative financing strategies, and identify strategies most likely to succeed in this and other regions.	\$25,000
33	ULI Philadelphia	08	1	Philadelphia Mayors' Forum on Real Estate Development & Infrastructure	A Mayor's Forum to convene city officials, private land use professionals, and civic leaders to develop a shared vision for the future of Philadelphia and build consensus on major land development issues and priorities. Drawing on ULI national and local resources, ULI Philadelphia will organize 12 educational workshops to identify solutions addressing the region's most pressing needs, followed by several public meetings. Ultimately, the findings of the forum will be published as a guide to best development practices.	\$25,000
34	ULI San Diego/Tijuana	08	1	Sustainability of the San Diego Region: A Binational Mayors' Forum	ULI San Diego/Tijuana will hold 4 mayoral forums and a symposium for the region's leaders to learn about and identify regional sustainability solutions to complex and emerging land use issues. 18 mayors from the San Diego region and 4 mayors from Northern Baja, Mexico, will learn about the challenges of future growth and advantages of cooperative problem solving. Findings will be published as a Regional San Diego Sustainability Report that will outline the top 10 issues facing the region over the next 25 years.	\$25,000

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35	ULI Southwest Florida	08	1	Workforce Housing Stimulus Program	ULI SW Florida, its Young Leaders Group, and the Economic Development Council (EDC) of Collier County, Florida, are in the process of planning and implementing an incentive-based Workforce Housing Stimulus Program intended to identify a long-term solution to the affordable/workforce housing crisis in southwest Florida and produce results.	\$25,000
36	ULI Atlanta/Transportation Planning Board	08	2	Atlanta Regional Transit Mobility: Cooperating, Communicating, and Connecting	The Transit Planning Board's (TPB) mission is to help the Atlanta region design and implement a consensus-based transit vision plan that reduces vehicle miles traveled and contributes to the region's quality of life. As part of this broader public engagement process, TPB will hold several interactive sessions, develop innovative visualization and educational tools to simulate transit options, use a ballot response system, and initiate a Web-based program to gauge participants' reaction to four transit modalities and how they fit into different land use scenarios.	\$25,000
37	ULI Austin	08	2	Building and Retaining an Affordable Austin	ULI Austin is partnering with five community organizations to bring together developers and community groups to conduct legal research and build a leadership consensus on specific land use policies that will enhance the ability of developers to retain and build new workforce and affordable housing throughout Austin. ULI Austin will also launch a high-quality communications campaign to generate support for local adoption of proposed policies and facilitate any necessary legislative changes.	\$25,000
38	ULI Baltimore*	08	2	Baltimore Metropolitan Council Growing Cooler Workshops	ULI Baltimore's Regionalism Committee and the Baltimore Metropolitan Council (BMC) will conduct three workshops for regional planning directors, their associates, and county executives to focus on the issue of sustainability as it relates to region-wide smart growth planning and greater efficiency in vehicle miles traveled. The workshops aim to raise the level of awareness about climate change and will include a presentation of the ULI publication <i>Growing Cooler</i> , discussion of associated topics, and hands-on exercises during which participants will prepare a "cool growth transect map" for the Baltimore region.	\$25,000

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39	ULI Colorado	08	2	Workforce Housing Initiative Site Modeling Program	ULI Colorado and Enterprise Community Partners have developed a Workforce Housing Site Modeling Program to walk developers through a feasibility process that will culminate in a daylong charrette with 20 to 30 stakeholders, including elected officials, city staff, funding partners, transit staff, developers, architects, and workforce housing experts. The Community Action Grant will support three modeling programs targeting sites located along Denver's current and future light-rail lines or major bus corridors. The outcome of each modeling program will be a document that provides a feasibility analysis, outlines challenges, and presents a plan of action for the development of workforce housing at each site.	\$20,000
40	ULI Hawaii	08	2	Affordable and Workforce Housing in Hawaii	ULI Hawaii will hold a series of workshops and roundtable discussions with land use professionals, business leaders, housing advocates, and public sector officials to build civic leadership and develop solutions to Hawaii's housing crisis. This project also will include a community outreach component with publications, newsletters, and other media, as well as studies or white papers on regulatory barriers to affordable housing, inclusionary zoning, and integration of affordable housing with transit-oriented development. By tapping the knowledge of national experts, ULI Hawaii aims to advance an understanding of the housing affordability problem, the role of civic leaders, planning and regulatory approaches, financing alternatives, strategies to maintain long-term affordability, and implementation.	\$20,000
41	ULI Houston/University of Houston	08	2	University of Houston Sustainable Community Design Institute	The University of Houston's Gerald D. Hines College of Architecture, in partnership with ULI Houston and other community partners, will conduct the first annual Sustainable Community Design Institute (SCDI) to plan for growth by enhancing the livability and opportunities for success in Houston's disadvantaged neighborhoods. The SCDI will select six local community organizations to participate, develop interdisciplinary professional resource teams, hold two-day charrettes open to the public, generate publicity, and spearhead outreach initiatives. At the workshops, various stakeholders, professionals, and community leaders will bring wide-ranging expertise to the table and collaborate with citizens to tackle complex issues, develop innovative design solutions, and identify the means to implement these solutions.	\$25,000

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42	ULI Seattle*	08	2	Sound Action: Growing Cooler in the Emerald City	ULI Seattle's 2008 Reality Check exercise was part of a larger, multiyear initiative—the Sound Action Project—that aims to broaden awareness of the carbon impact of land use patterns, provide technical assistance for targeted jurisdictions, and support Reality Check follow-up with jurisdictions on specific policy recommendations. The Community Action Grant will support the Sound Action Project in galvanizing support for land use and transportation decisions that will reduce the region's carbon footprint, leveraging ULI's leadership by imparting best practices at the local level and catapulting ULI Seattle to the forefront of the climate change debate.	\$25,000
43	ULI Arizona/Moving AZ One	09	1	Implementing the Moving AZ One Regional Visioning Process in Central Arizona	ULI Arizona has partnered with Moving AZ One to implement a regional visioning process in central Arizona. As a follow up to the AZ One Reality Check exercise conducted in Mary, this project will engage the public, identify and build consensus for a set of guiding principles to be used in an ongoing regional visioning process. Outreach activities will include efforts to inform, obtain input from, and build consensus among a broad cross-section of central Arizona residents, elected officials, and business and community leaders. This project also seeks to open a communications loop by providing information and surveying and inviting feedback using public forums, speakers events and the media.	\$25,000
44	ULI Atlanta	09	1	Center for Regional Leadership Development	ULI Atlanta will launch the Center for Regional Leadership Development, an annual program that will cultivate real estate talent that shares an appreciation of critical issues and opportunities for helping guide metropolitan Atlanta toward a more sustainable urban environment. Through this program, participants will gain insights and life-management skills that will improve their ability to collaborate with their classmates and other leaders in the world of real estate.	\$25,000
45	ULI Kansas City	09	1	Documentary: "The Big White Elephant in the Room: The Infrastructure Crisis in America:	ULI Kansas City and its regional partners are creating a 30-minute documentary to provide a visually engaging and educational look at the national infrastructure crisis and how it manifests itself in Kansas City and the region. This film will be used to spark discussion and encourage debate on the current crisis as it relates to deferred maintenance of local and regional infrastructure, possible solutions, and how expansion and repair of infrastructure will be funded and developed in the coming years. The film will emphasize the importance of infrastructure for economic prosperity and will touch on the relationship among infrastructure, land use and development, and climate change on the national level.	\$25,000

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46	ULI Los Angeles/UCLA/ Westside Urban Forum	09	1	One Thousands Homes	ULI Los Angeles, the Westside Urban Forum, the University of California at Los Angeles, and the Corporation for Supportive Housing (CSH) have partnered to launch One Thousand Homes, a program seeking to establish a comprehensive approach to combating chronic homelessness in Los Angeles County through increased levels of supportive housing. This program will have two phases: a planning, design, and development competition among ULI Young Leaders, Westside Urban Forum members, and graduate students from local universities to develop strategies for adding 1,000 units of supportive housing in Los Angeles County in five years; and follow-up programming by ULI Los Angeles compiling the ideas and solutions into a well-reasoned presentation.	\$25,000
47	ULI North Florida*	09	1	Going Regional Series	In conjunction with JaxPride, the Northeast Florida Regional Council (NEFRC), and the Regional Community Institute of Northeast Florida, Inc., ULI North Florida will create the Going Regional Series, a set of innovative forums that will inform and educate the community and increase regional awareness of pressing problems brought on by urban sprawl. The Going Regional Series will convene ULI members, local land use professionals, and the community at large in order to conduct public outreach, educate the community and pave the way for discussion of issues at the up-coming Reality Check First Coast exercise.	\$25,000
48	ULI San Diego/Tijuana	09	1	San Diego Community Dialogue: Financing Public Facilities as a Smart Growth Infrastructure Strategy	In response to San Diego's recent adoption of a new general plan relying on infill development to accommodate the city's anticipated growth, ULI San Diego has proposed a dialogue addressing infrastructure financing strategies to support urban infill smart growth development. The effort will explore creative and effective private initiatives and public/private partnerships, and will test their applicability to the San Diego region.	\$23,000

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49	ULI Houston – satellite ULI San Antonio	09	2	From House to Market	This project seeks to explore the most efficient development options for housing, learning, work and play as the San Antonio area absorbs thousands of new residents. ULI grant funds will be used to hire development professionals to shape a transit-oriented redevelopment scenario around the theme of “Sustainable Site Design” that incorporates transportation, energy, land use, and green building; and to educate community stakeholders about the value of a regional visioning process to look more broadly at alternative options for growth. ULI Houston will serve as a convener and resource to build community dialogue around how to accommodate rapid population growth in the region.	\$20,000
50	Regional Plan Association, ULI New York	09	2	Sheridan Expressway's Demolition: Community Impacts on Southeastern Bronx's Low-Income Neighborhoods	This project will investigate the potential for new housing production on the site of an existing freeway in the southeastern Bronx and the surrounding area, and the economics of reserving a large share of this housing for below-market or subsidized affordable housing using a ULI-led technical assistance panel study. The proposed analysis will compare the impacts of demolition of the Sheridan Expressway versus its expansion by developing residential real estate market and employment and environmental scenarios to evaluate alternative tradeoffs.	\$20,000
51	ULI Orange County	09	2	TOD Marketplace	ULI Orange County will organize an entrepreneurial project at the local and regional levels and build community consensus for action and change regarding transit-oriented development (TOD) in Orange County, Riverside, and San Bernardino counties. This TOD Marketplace will consist of three one-day technical assistance panels (TAPs) to assess the market potential of three specially selected sites and the potential of local planning incentives for attracting development; three walking tours of the selected areas around transit stops by teams of developers, planners, site designers, and market analysts; and a forum at which the findings and recommendations from the TAPs will be presented and best practices of TOD will be highlighted.	\$10,000
52	Partnership for Affordable Housing, ULI Richmond	09	2	2009 Greater Richmond Mixed-Income Study	This study will examine the impacts and benefits of mixed-income/mixed-housing-type developments on the property values of surrounding neighborhoods, land consumption, infrastructure costs, and the area's carbon footprints. ULI Richmond's end goal will be to build consensus among the public and the elected leadership that mixed-use communities can be successful and can be a boon to the Richmond community.	\$5,000

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53	SPUR, ULI San Francisco	09	2	Planning for Climate Change Adaptation	SPUR and ULI San Francisco propose to convene a task force consisting of land use professionals, city staff, and leaders of local nonprofits, to research and recommend strategies to adapt to climate change in San Francisco, including planning for sea level rise. The project will consider impacts and mitigation in land use, stormwater management, buildings, transportation and energy infrastructure, key historic resources, airports, water supply, vulnerable neighborhoods, emergency preparedness, public health and safety, ecological impacts, and other related topics in hopes of identifying how the city can develop a coordinated, permanent planning approach to continuously anticipate and appropriately respond to these impacts. The results will support a ULI San Francisco public forum series entitled "California's Land Use and Climate Change."	\$20,000
54	Emory University, ULI Atlanta	10	1	Creating a Walkable Campus Community	Emory University proposes to develop tools and programming to promote a walkable, pedestrian-centered campus community. The university seeks to have its campus serve as a national and international model for creating walkable campus communities. The main campaign, "Walk n' Roll," will encourage more pedestrian travel in the campus community and includes an interactive online walking map, ongoing community education and outreach, a half-day ULI forum, and a ULI Technical Assistance Panel.	\$18,000
55	ULI California District Councils	10	1	California ULI Leading a Discourse on HSR Oriented Development	ULI San Francisco, ULI Los Angeles, ULI Orange County/Inland Empire, and ULI San Diego/Tijuana have teamed up to organize a High Speed Rail (HSR) Marketplace event. The event will include the presentation of findings from HSR Technical Assistance Panels to be undertaken for at least three proposed California HSR station sites, and roundtable discussions on critical best-practices in TOD financing, policy and design. The goal is to create a state-wide community of participants in the HSR planning land-use process and to create a replicable template for other ULI District Councils as they develop HSR.	\$15,000
56	ULI Cincinnati	10	1	Spring 2010 Workforce Housing Program	ULI Cincinnati will create an educational program to explore the role of workforce housing in strategic neighborhood redevelopment in Cincinnati. This proposed program will be coordinated with Agenda 360 (now Council 360), Councilmember Qualls as chair of the City of Cincinnati's Vibrant Neighborhoods Committee, and Cincinnati's Form Base Codes Initiative, and would integrate with ongoing discussions as they consider the residential components of these neighborhoods. This program will engage neighborhood leaders as they begin their visioning and land use planning.	\$6,000

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57	ULI Philadelphia—central Penn Satellite	10	1	Harrisburg 2020 – A Vision for the Future of Harrisburg	This project proposes a collaborative initiative by ULI Philadelphia, the City of Harrisburg and area public, private and non-profit organizations to prepare a ten-year strategic plan to revitalize the capital city of Harrisburg, Pennsylvania. The goal is to identify barriers and establish long-term sustainable solutions to Harrisburg’s shrinking population, decaying neighborhoods and slow business and economic growth. Some project components include establishing an employer-assisted housing program and possibly implementing a 10-year 100% tax abatement program within the city limits.	\$25,000
58	ULI Seattle	10	1	Decision Commons: Leveraging Technology to Build Consensus and Deliver Change	ULI Seattle, in partnership with Quality Growth Alliance, proposes to create a Decision Commons, a virtual common ground where local and regional land use, infrastructure and environmental questions can be modeled, examined, evaluated and visualized in a real-time multidimensional context. The goal is to bring a mobile suite of interactive and visually engaging tools into convening formats where stakeholders can consider alternative scenarios around a broad range of policy choices and discuss these choices with their peers. Ultimately, ULI Seattle hopes to build consensus around a preferred course of action that encourages high-density, mixed-use, and affordable development at each of the 36 newly proposed regional light rail system station areas.	\$25,000
59	Brooklyn Greenway Initiative & Recycle-a-Bicycle (ULI NY)	10	2	Coming Together to Implement the Brooklyn Greenway	The proposed Brooklyn Waterfront Greenway is a 14-mile route for bicycle and pedestrian traffic that would connect 12 distinct neighborhoods from Greenpoint to Sunset Park, as well as new waterfront developments and four regional parks. Implementation of the Greenway will require the cooperation of multiple stakeholders. With this grant, the Brooklyn Greenway Initiative (BGI) and Recycle-a-Bicycle (RAB), in partnership with the ULI New York’s Young Leaders Group, will develop a charrette for a Technical Advisory Committee made up of representatives from over 50 stakeholders. The charrette will launch a working dialogue examining a wide range of land use issues including, but not limited to, how to add value to properties through the addition of a public amenity and how to provide transportation alternatives that increase job accessibility and minimize environmental impacts. This collaborative effort will also create local alliances with high schools to bring the next generation of urban leaders into contact with ULI and their community. BGI and RAB will produce a two-part report involving written documentation of the process and outcomes, plus a permanent public art piece documenting the process from the perspective of the young urban leaders.	\$16,000

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60	ULI North Asia	10	2	Sustainable Approach to New Development Adaptable to Hong Kong and the Region	ULI North Asia, led by the ULI North Asia Executive Committee, will undertake a study of recent large-scale developments in Hong Kong and, through benchmarking against international and regional case studies, identify ways to ensure creation of environmentally friendly, pedestrian- and transit-oriented developments. One objective of the study is to develop an alternative development approach that has more street-level interface and is better integrated into the surrounding area within the district. The study will seek to formulate a new development typology this is amicable to both the developers and to the community and surrounding districts, and that improves the quality of life of the residents and adds long-term value to the city. This innovative study offers an avenue to raise ULI's profile in Asia and shape a more sustainable future for Hong Kong and cities in the region.	\$20,000
61	ULI Philadelphia	10	2	Infill Philadelphia: Industrial Sites	Infill Philadelphia is a five-year, three-phase initiative that brings together design practitioners, community development experts, policy makers, funders, and the media to address urban infill development. The Community Design Collaborative, the Philadelphia Industrial Development Corporation, and ULI Philadelphia are partnering to complete Phase III of the initiative, titled Infill Philadelphia: Industrial Sites. This project consists of four program components. The first three are a one-day interim reuse charrette held in fall 2009, a Retooling Industrial Sites Exhibit of over 50 industrial reuse best practices held in February and March 2010, and a concurrent design challenge matching three volunteer design firms with members from community-based nonprofits and manufacturers to form teams that develop conceptual designs for industrial reuse plans for three local sites. The fourth component, an exhibit showcasing the results of all three phases of Infill Philadelphia, will be held in fall 2010 and a final companion publication will be released. By identifying common land use and design problems and developing innovative, design-based solutions, Infill Philadelphia celebrates the creativity, collaboration, and contributions of the land use and design professionals for positive civic action and holds promise as a national model for demonstrating how these professionals, ULI members, and community-based organizations can partner and proactively seek solutions for community revitalization.	\$25,000
62	ULI Washington	10	2	A Step-by-Step Approach for Creating Walkable Urban Places	In 2005, ULI Washington held a Reality Check event in Washington, D.C., that produced a set of principles that continue to provide a roadmap for future development in the region. Implicit in these principles is a transition from automobile-oriented development to creation of places that allow and encourage use of mass transit and walking. As a key next step in the Reality Check process, ULI Washington, in partnership with the Brookings Institution and Virginia Tech University, will convene a pair of advisory panel meetings to inform development of an operational definition of, and performance metrics for, walkable urban places (WUPs) and to produce a white paper summarizing the results of the panels. The panel first will help establish the parameters that categorize WUPs, as well as identify the market factors that characterize their economic and social success. The panel then will reconvene to review a selection of WUPs in the Washington metropolitan area and suggest a set of performance	\$25,000

\*Completed CAG Institute Foundation.

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metrics that would be valuable to the real estate, finance, and investment communities, as well as workforce housing and equity advocates. As an educational component, a white paper reporting the preliminary findings will be distributed at walking tours to be offered at the 2010 ULI Fall Meeting held in Washington. These results will be expanded by anticipated Brookings research to be completed by April 2011 to provide a roadmap for how to spur the creation and growth of WUPs.